August 12, 2022

Financial Results Material – FY 23/03 Q1



Make Wave, Make World.

世界が知らない世界をつくれ

Executive Summary

Ψ	 FY 23/03 Q1, <u>Sales 157million yen.</u>
Sales grew on y-o-y basis, on path to achieving FY target	 Sales grew at a rate of <u>131.2% y-o-y</u>, thanks to the contribution of projects that have advanced from the R&D stage.
	 13.9 % progress for FY 23/03 (1,133 million yen). Expected to achieve the FY target as our business book sales in the second half of the FY.
	 Progress rate on contract basis is 61.3% (694 million yen)
2	 Acquired 7 new contracts, FY 23/03 target 25 <u>28.0% progress</u>
Steady progress made in two KPI	 158 new inquiries,14.5 % increase compared to FY21 Q1 driven by requirement for carbon neutrality.
 New Contracts Total Contracts 	 31 contracts signed, 12 delivered. FY23/03 target 52 contracts, 59.6% progress.
	 Expect to achieve annual target by acquisition of new contracts.
3 Advancement in Technology Standardization & Green Market	 Scaling business through standardization of technology – chemical decomposition ("PlaWave™")
	 Chemical recycling - Direct decomposition of waste plastic to basic chemicals (Partner: Showa Denko)
	 Chemical Recycling of Polyurethane foam (Partner : Mitsui Chemicals)
	 Establishment of eco-friendly Carbon Fiber Manufacturing Process (Partner : Mitsui Chemicals)



Agenda

- 1. Company overview
- 2. Financial Results and KPI Highlights
- 3. Topics
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[Mission]

Make Wave, Make World

[Vision]

Innovate the chemical industry, unchanged for more than a century

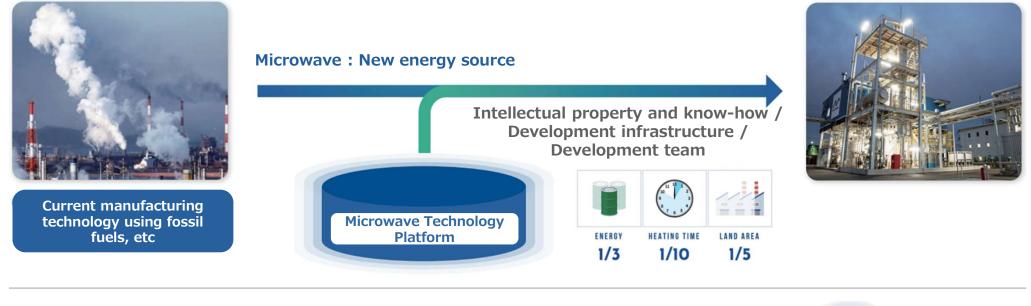
revolutionize the world of manufacturing

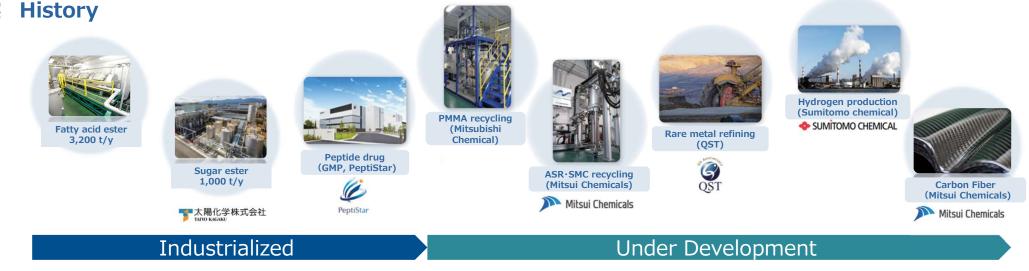
-Making the microwave process a global standard-



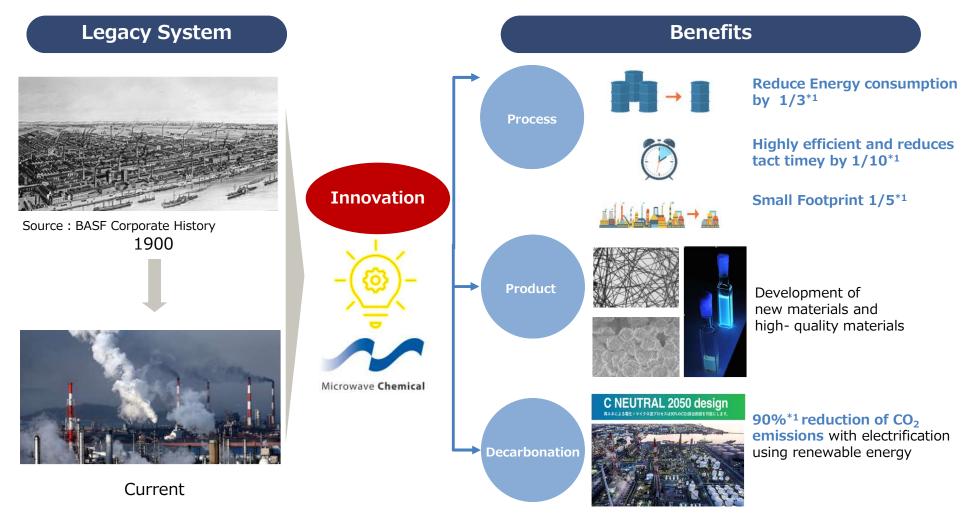
Company Overview

Industrialized microwave chemical process for the first time in the world. Utilizing the microwave technology platform, we promote joint development and commercialization with various partners in a wide range of fields.





Benefit of Microwave Process (1/2)

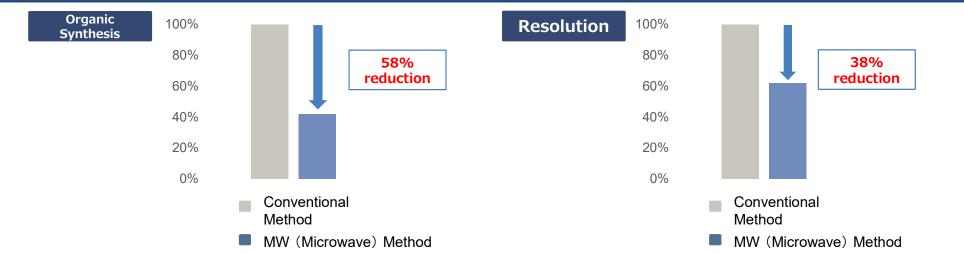


*1 : The figures are estimated from our plant of fatty acid esters operated in Osaka

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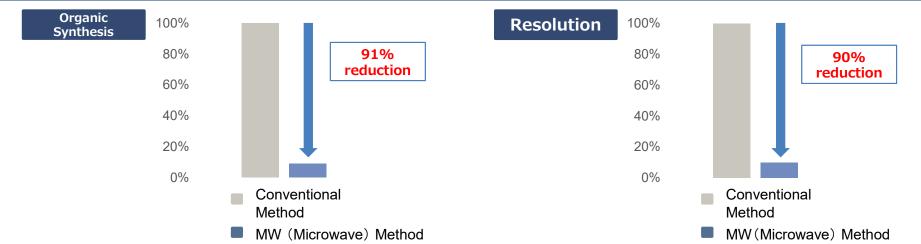
Benefit of Microwave Process (2/2)

Energy consumption: 1. Energy saving with microwave systems



CO₂ emissions:

1. CO_2 emission cuts = 1. Microwave-assisted energy efficiency × 2. CO_2 emission intensity by energy source

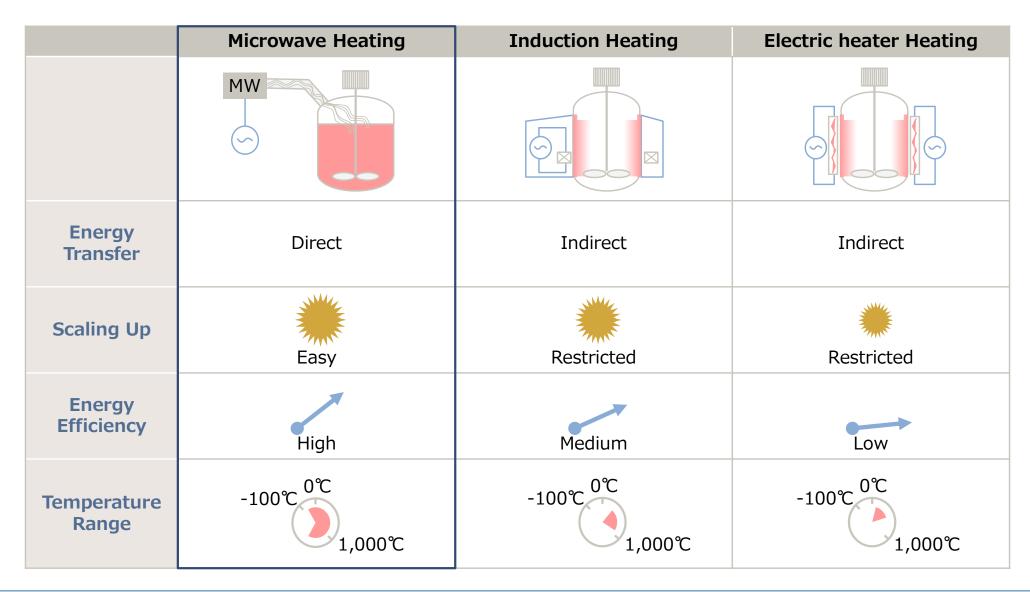


 CO_2 emission cuts are calculated by multiplying 1. energy consumption by 2. energy sources used. Use of microwaves reduces energy consumption in many chemical reaction processes. There is a trend that chemical manufactures across the world are laying out their roadmaps, assuming that they significantly reduce the use of conventional fossil fuels to shift to natural energies, which will diminish the intensity of CO_2 emission from energy sources.

* MW Method assumes the use of photovoltaic electricity, CO₂ emission reductions and energy equivalent reductions are our estimates Conventional method data is our trial calculation, and MW method data is based on our demonstration machine at commercial level

Comparison – Electrification technology

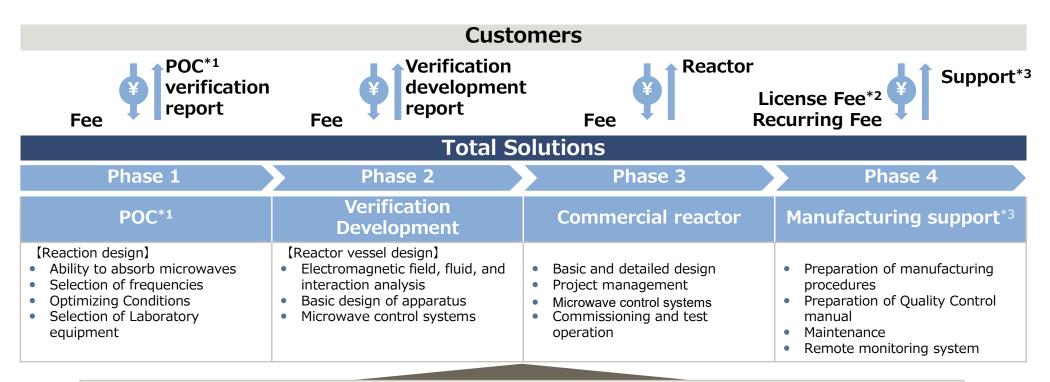
Microwave process is the only process that transfers energy directly, which provides advantage, such as scaling up, energy efficiency, and temperature range.



Business Model

(1) Total solutions from R&D to engineering

(2) Profit on each phase. License fee when commercialized by client.





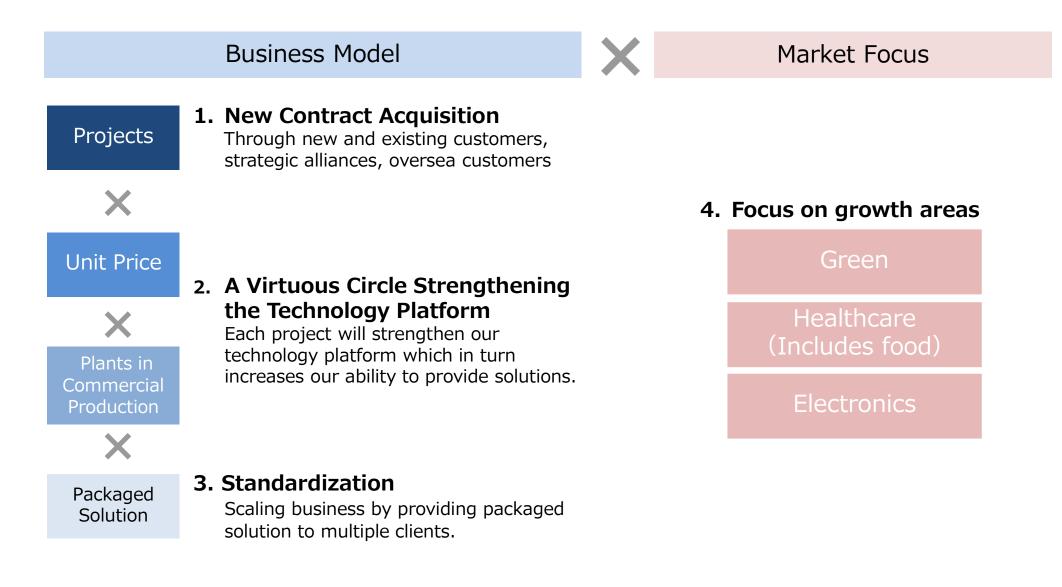
*1: POC: Proof of Concept. The process of testing the feasibility and effectiveness of new concept or idea before actual development

*2: License: Share the customer value earned by introduction of microwave process as license fees. Specifically, receive as upfront payment and recurring royalties

*3: Manufacturing support and maintenance: Support customers who have installed microwave reactors in their manufacturing process. In addition, provide maintenance of microwave reactors and other facilities



Growth Driver



Carbon Neutral – Our vision

We will expand our business long-term by committing to carbon neutrality of various industry.

MWCC's Growth Image

- For heavy industry, average lifetimes of emissions-intensive assets is around 40 years, and around 30% of existing assets are expected to require major investment to improve facilities within the next 10 years.^{*1}
- In order to achieve carbon neutral, new innovative technologies must be ready for implementation. Generally, it takes about 10 years for new technologies to become commercially viable, so we need to start developing new solutions "now".

Replace existing equipment or systems (E.g. hydrogen, cracker, and mine development) Introduce new equipment or systems (E.g. chemical recycling) Ongoing business 2022 2030 2050

*1: Net Zero by 2050 A Road Map for the Global Energy Sector IEA May 2021

MWCC's Active Solutions for Decarbonization

C NEUTRAL 2050 design

- Electrification of the chemical industry
 - Electrification of crackers
 - All other processes



- Contributions to other industries through new processes and materials
- > Energy, steel and petrochemical industries
 - Turquoise hydrogen
 - Ammonia
 - CO2 as a raw material

> Mobility (automobile, etc.) electronics industries

- Battery-related material (Cathode materials, etc.)
- Carbon Fiber
- Post-consumer recycled materials (chemical recycling)
- Lithium and rare earth (mine development)



Cathode materials



Lithium



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FY23/03 Full-year budget

Planned net sales of 1,133 million yen and operating income of 67 million yen

(Unit : million Yen)

	FY 22/03 Full-year (result)	FY 23/03 Full-year (budget)	Dif	ference
Net sales Phase 1 Phase 2 Phase 3 Phase 4 Others	860 309 320 30 200 -	1,133 686 381 35 - 30	+272 +377 +61 +5 ▲200 +30	+31.7% +121.5% +19.0% +16.7% ▲100.0%
Operating profit	▲87	67	+155	-
Ordinary profit	▲98	30	+128	-
Profit	▲110	45	+155	-

Financial results for FY23/03 Q1

Sales increased by 89 million Yen(+131.2%) YoY due to strong growth in sales from Phase 2 onward

	FY 22/03 Q1 (result)	FY 23/03 Q1 (result)	Dif	ference
Net sales Phase 1 Phase 2 Phase 3 Phase 4 Others	68 41 26 - 0 -	157 34 87 35 –	+89 ▲6 +61 +35 ▲0 -	+131.2% ▲15.5% +225.3% - ▲100.0% -
Operating profit	▲117	▲36	+81	_
Ordinary profit	▲121	▲65	+55	-
Profit	▲122	▲66	+56	_

(Unit : million Yen)

Seasonal Fluctuations / Revenue Recognition

<Seasonal Fluctuations>

Our major customers, chemical companies, finalizes budgets by March, just before the start of the new fiscal year, so project with MWCC often begins in the first or second quarter. As a result, the completion of the contract, in which our company's revenues are recorded, tends to be skewed toward the second half of the year. There is also an impact from the completion timing of large-scale projects. In addition, since the majority of selling, general and administrative expenses are fixed costs, the proportion of profits also tends to be weighted toward the second half of the year, which may affect investors' decisions.

FY22/03 Net sales for each quarterly accounting period(Thousand Yen)

Q1	Q2	Q3	Q4	Total
68,053	61,451	548,149	182,855	860,510

<Revenue Recognition>

The following is a description of the main performance obligations in the Company's main business related to revenues arising from contracts with customers and the usual time at which such performance obligations are met. Payment is made generally within one month after obligation is fulfilled and dose not include financial component.

① Joint development agreement(JDA)

The Company submits reports, samples, etc. stipulated in the JDA and receives payment. Under such agreements, revenue is booked upon acceptance of the report, samples, etc. by the customer.

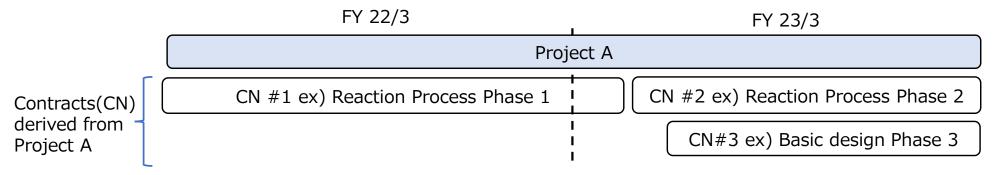
② License agreement

Under license agreements, the Company licenses its intellectual property to customers and receives upfront payments and running royalties as compensation. The upfront payment is booked as revenue at the time the intellectual property is licensed. Running royalties are based on the sales revenue of the licensee company, and revenue is recognized when the product is sold by the licensee company.



KPI(Key Performance Indicator)

- Important KPI for our business are ①Total Number of newly acquired Contracts and ②Total Number of Contracts.
- 2. Contracts are signed with clients based on solutions we provide which will defer per phase and service we provide. Multiple contracts could be signed with one project as indicated below.



[Related information]

- a. Total Number of Projects : Project consist of a team with task to provide total solution package to clients. Project is also referred as a pipeline and categorized in three types.
 - Revenue generating project: A project that provide solution to a client
 - Non-revenue generating project :
 - R&D project: A project which we invest our own resources.
 - Funded projects: A project funded by government and other public entity.
- **b.** Sales per Phase : To understand the progress of the project by sales per each phase($1 \sim 4$).

FY23/03 Q1 KPI Highlights

1 New Contracts - total number of newly acquired contracts

Acquired 7 contracts out of 25 annual projection

• New inquiry strong, increased compared to FY22/03 Q1.

2 Total Contracts - total number of contracts

31 Contracts already signed, 12 delivered. FY 23/03 target 52 contracts.
Compared to FY 22/03 Q1, number of Phase 2 increased.

3 Projects - total number of projects

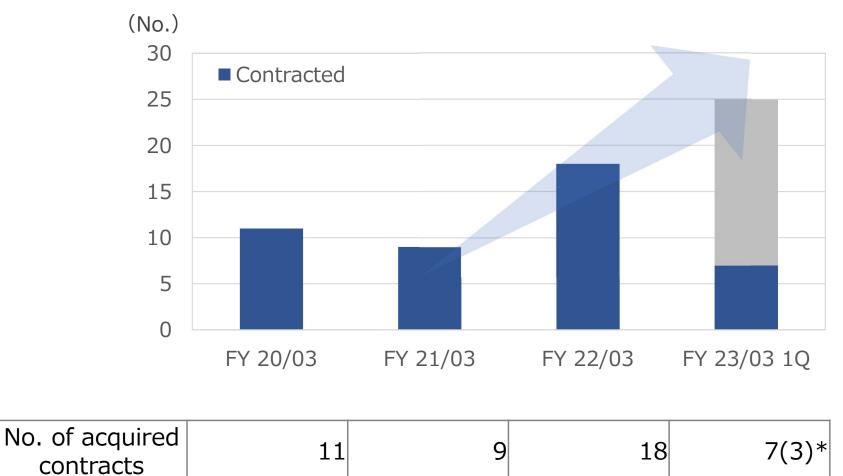
35 projects in progress(28 solution project), FY 23/03 target 52 projects.
Expect to achieve annual target by acquisition of new contracts

4 Sales per Phase

• Steady progress made in each phase of the project. 694 million yen (61.3%) achieved on a contract basis compared to FY23/03 budget of 1,133 million yen.

KPI① Total number of newly acquired contracts

Acquired 7 contracts in Q1. (Target: 25 contracts in FY ending Mar 2023) New business inquiries are on an increasing trend YoY (see next section), so we expect to progress as planned.



*A number in parentheses indicates the number of contracts already delivered.

New business inquiries trend

New business inquiries increased by 14.5% YoY. The overall trend was an increase in carbon neutral (CN)-related projects.

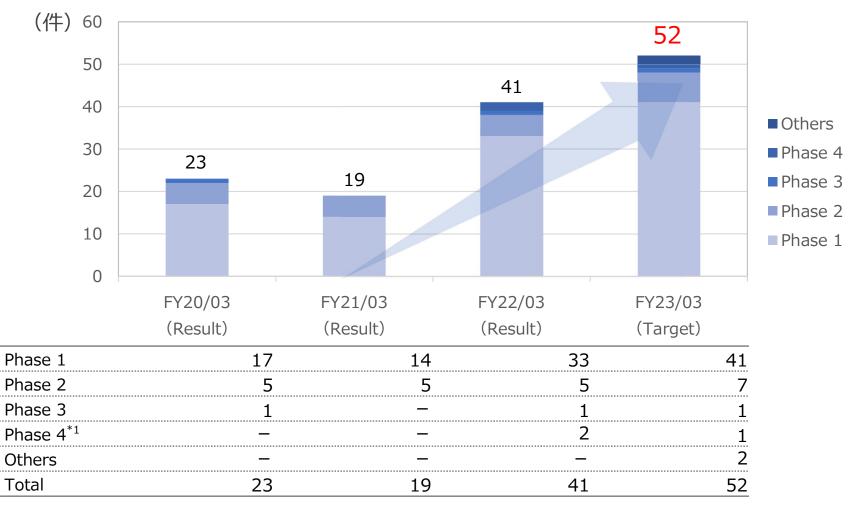
projects Transition of New business inquiries (Unit : No.) 200 +14.5% 180 39% 160 140 120 FY22/03 Full - Year 100 80 60 40 46% 20 0 1Q 2Q 3Q 4Q 1Q 2Q 3Q 4Q 1Q 2Q FY23/03 FY21/03 FY23/03 FY22/03 1Q

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Percentage of CN-related

KPI② Total number of contracts

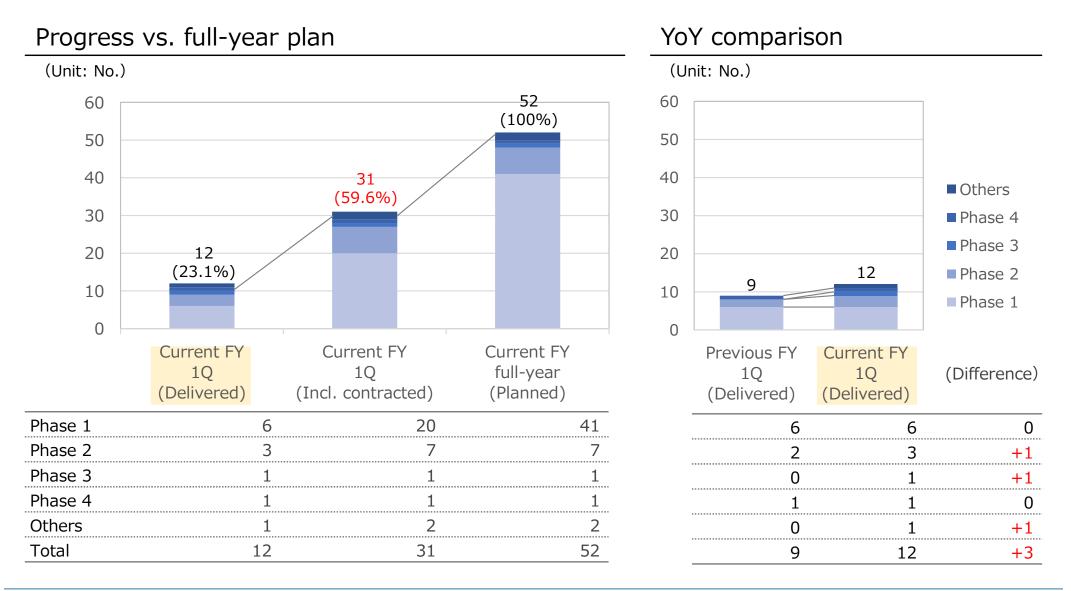
Growth achieved with acquisition of new projects and stage-up of existing projects



*1 One of the Phase 4 projects in FY22/03 and FY23/03, respectively, does not provide a technology platform as a solution, but is related to a project with TMT Corporation, a joint venture established by Microwave Chemical and TAIYO CHEMICAL for the production of sucrose esters. Microwave Chemical and TMT have entered into a patent and know-how license agreement, but the Company does not expect to recognize any revenue based on this agreement in FY23/03. One of the Phase 4 projects recorded in FY22/03 is revenue related to spot maintenance work, but since there is no ongoing contractual relationship with the company for this project, no ongoing revenue is expected in FY23/03.

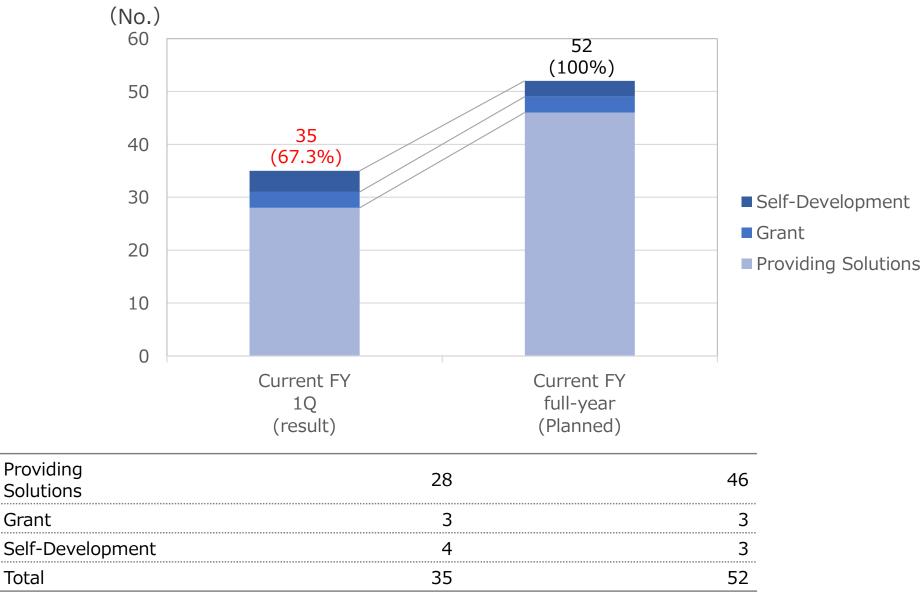
KPI② Total number of contracts

59.6 progress percentage on a contract basis, compared to FY23/03 target. Phase 2 & 3 of FY23/03 Q1 delivered basis increased compared to FY22/03 Q1.



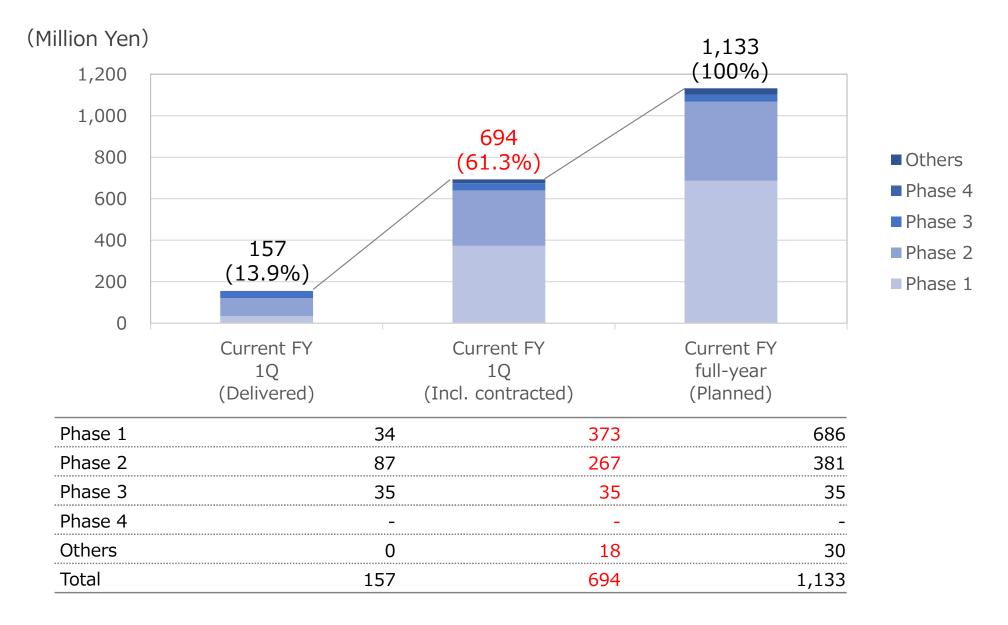
Total number of projects

67.3% progress vs. the full-year plan. Expect to achieve this year's plan by acquiring new projects.



Sales per phase

On a contract basis, each phase is progressing vs. the full-year plan.



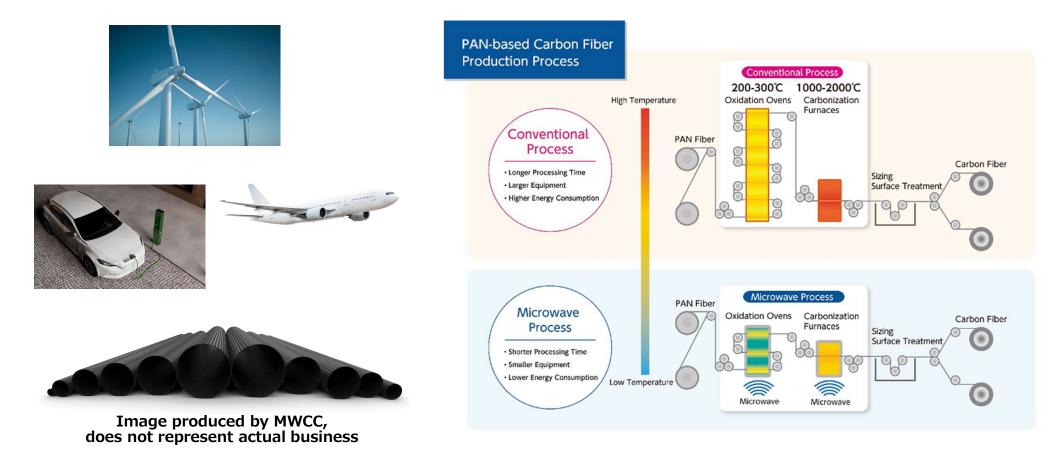
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Mitsui Chemicals/Carbon Fiber(CF) Process

Established a novel Eco-Friendly CF manufacturing process using microwave.

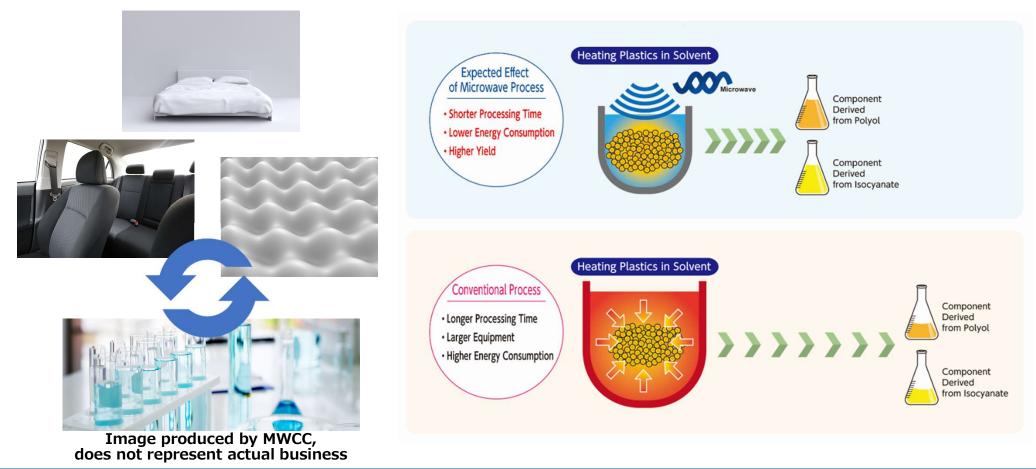
- ✓ By applying this technology in the oxidation process the most energy-intensive part of CF production – and the subsequent carbonization process, we expect to reduce energy consumption by approximately 50 percent, as well as the process time and footprint.
- \checkmark To further advance the technology, we are jointly studying pilot project.



Mitsui Chemicals/Chemical recycling of polyurethane

Launched a new initiative to commercialize chemical recycling of polyurethane foam used in mattresses and automobile for direct decomposition.

- ✓ Has never been commercialized in Japan.
- ✓ By utilizing "PlaWave™", expected to achieve reduction of energy and increase decomposition speed by twofold.
- ✓ Pilot project in 2023, commercialize target in 2025.



Focus : Green

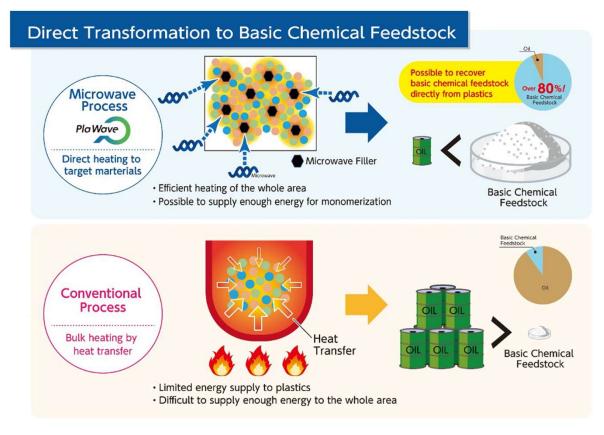
Showa Denko/Chemical Recycling of waste plastic

Joint development of microwave-based chemical recycling technology to directly decompose used plastic into basic chemicals such as ethylene and propylene. ✓ **Direct decomposition of waste plastic to basic chemical is difficult.**

- ✓ MWCC will utilize microwave based plastic decomposition platform "PlaWave™" to deal with various waste derived from containers and packaging goods.
- ✓ SDK has been engaged in chemical recycling operations since 2003 at Kawasaki Plant, producing clean hydrogen and ammonia through thermal decomposition.



Image produced by MWCC, does not represent actual business





Focus : Green

PlaWave

Awards and Recognition

Two awards in recognition of initiatives aimed at realizing a sustainable society.

Won Grand Prize of MUFG ICJ ESG accelerator program (May 2022) *1 Selected by "Alliance • to End Plastic Waste Program" (June 2022) *2 ٠

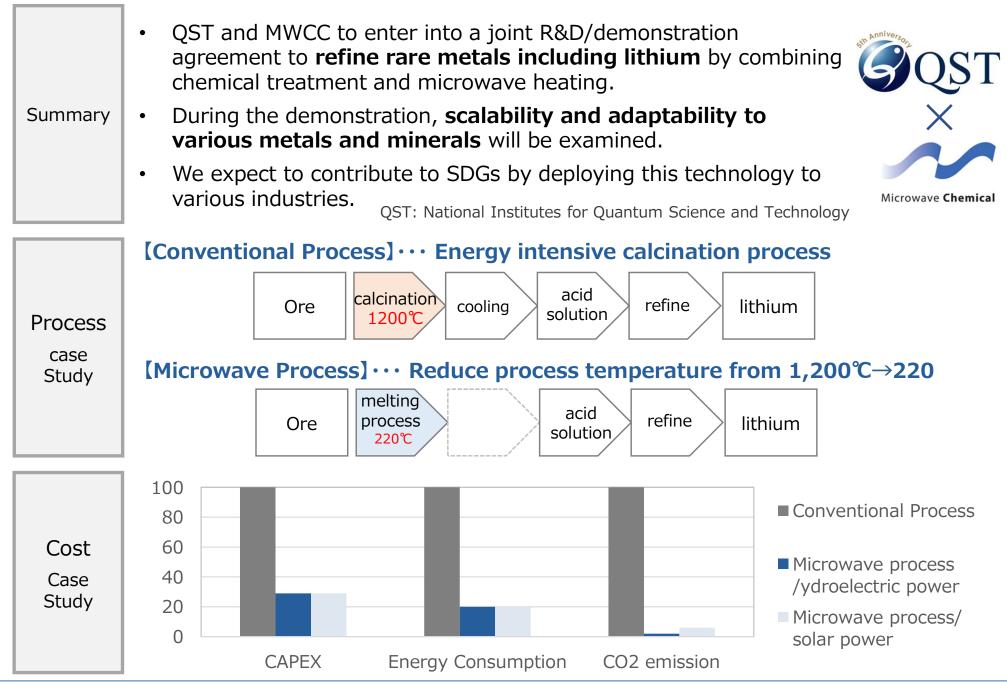
- MUFG ICJ ESG accelerator is an accelerator program jointly managed by MUFG and ICJ, aimed at technologies for carbon neutral and circular economy.
- MWCC won grand prize for category A "carbon neutral / circular economy" out of 98 applicants.
- "The electrification of manufacturing is a key component in achieving carbon neutrality. MWCC is receiving various inquiries and has a track record for implementation. We hope they will deploy this technology globally". - comment by a judge.
- Plug and Play Japan K.K. and the non-profit Alliance to End Plastic Waste have launched a new program to achieve the international goal of "eliminating plastic waste and creating a circular economy"
- The first phase of the program, which will begin on June 23, will focus on the following areas: (1) collection, management, and sorting of plastic waste; (2) technologies related to the recycling process; and (3) value creation after plastic recycling.
- MWCC was selected as one of the startups to be supported by the program.
- *1) <u>https://www.bk.mufg.jp/info/pdf/20220510 icj esg accelerator.pdf</u>
 *2) <u>https://japan.plugandplaytechcenter.com/press/aepw-plug-and-play-japan-batch1</u>



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QST/Energy-saving rare metal refining technology

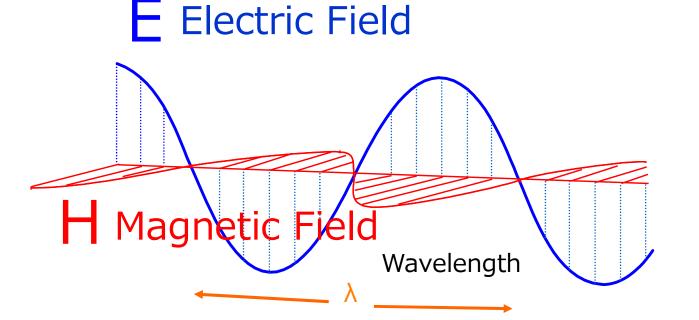


Company Overview

Name	Microwave Chemical Co., Ltd.
Founded	August 15, 2007
Representative	CEO Iwao Yoshino
Capital	2,772.09 million yen
No. of employees	60 (including 16 PhDs)
Head office	Photonics Center 5F, 2-1 Yamadaoka, Suita, 565-087 Osaka
Major businesses	Provide solutions for from R&D to engineering processes, making the most use of our microwave technology platform
Major shareholders	Management team, The University of Tokyo Edge Capital Partners Co., Ltd., JAFCO Group Co., Ltd., INCJ, Ltd., Mitsui Chemicals, Inc. etc.
Note: Capital as of end Ju	ne 2022 , number of employees as of end March 2022

What is Microwave ?

Microwave is an electromagnetic wave used in applications such as wireless base stations, radar-communication systems, and microwave ovens.



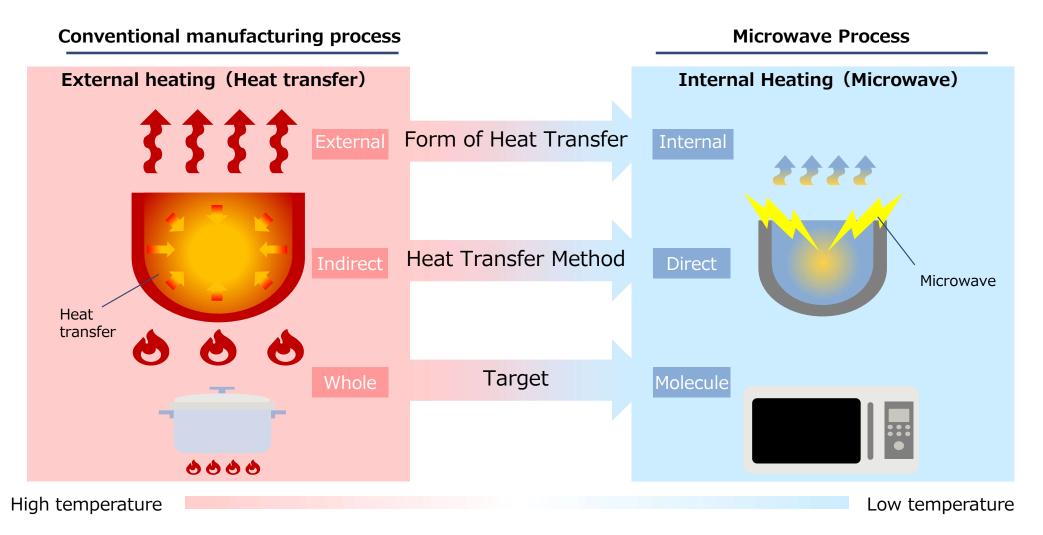






Feature of Microwave Process

We will dramatically change the manufacturing process utilizing microwave technology.

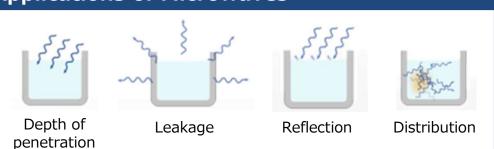


*In the Conventional heat transfer process, energy is transferred to the whole object indirectly through external material. On the other hand, microwaves process transfers energy to the target molecule directly from inside. **Totally opposite approach**.

Success in Scaling Microwave Process to Industrial Level

Challenges for Industrial Applications of Microwaves

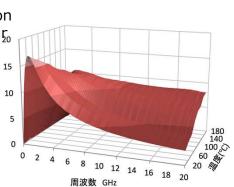
In the chemical industry, many useful experimental results using microwaves have been reported in papers since the 1980s. However, because microwaves are "waves," it is extremely difficult to control. Therefore, industry norm was that the microwave technology cannot be used in industrial setting and only in the lab.



Solved by Our Unique Approach

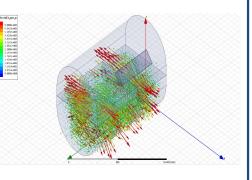
[Reaction System Design]

Developed data base of absorption rate of each molecule through our₂₀ proprietary measurement technology. Design reaction ¹⁵ utilizing the database by recognizing the pattern.



[Reactor Vessel Design]

Develop simulation technologies, couple electromagnetic field and thermic fluid analyses to increase the granularity in simulating the state, and introduce supercomputers, so as to apply to large-sized and complex reactor vessels



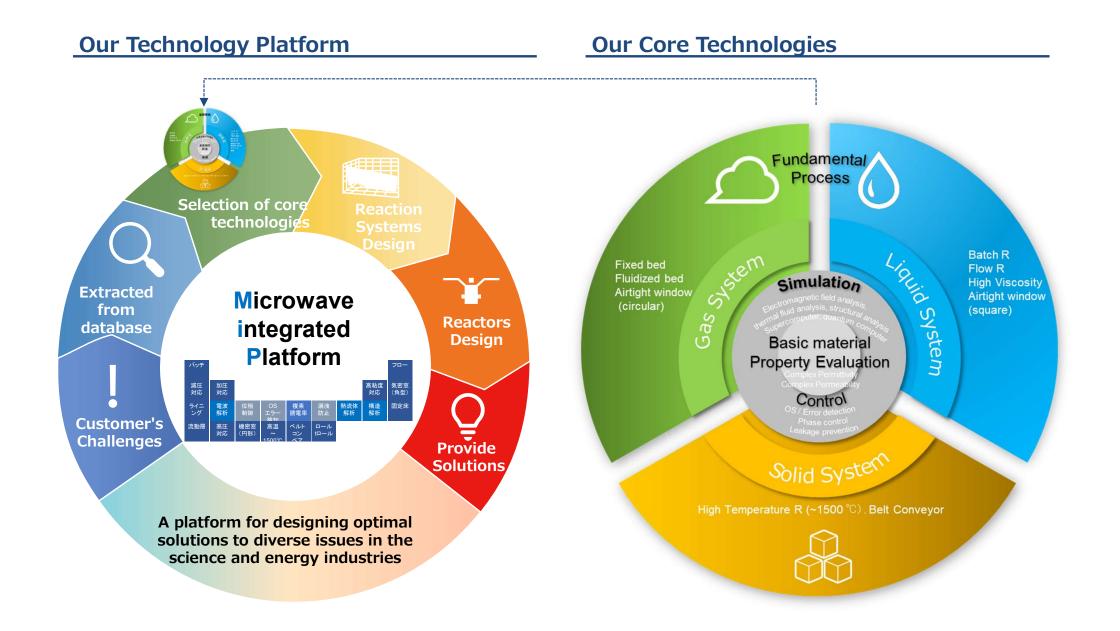
Realizing Industrial Applications of Microwaves

Completed large-scale chemical plant using microwave chemical process in Osaka in 2014 and started commercial operation complying with various laws and regulations such as the Fire Service Act.





Technology Platform and Core Technologies



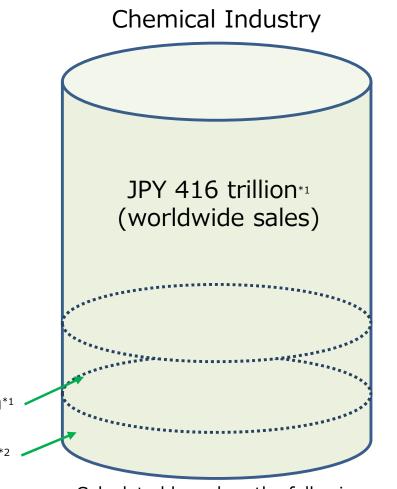
Potential Market

 Customers pay fees for our solutions mainly from R&D expenses and CAPEX

- As such, the potential market size is considered to be <u>the part of the total amount of R&D expenses and</u> <u>CAPEX in the overall manufacturing industry</u>, including chemical, medical, foods, and oil refinery
- In the chemical industry, sales, CAPEX, and R&D expenses increased 3.9%, 4.6%, and 5.1% per year, respectively, from 2010 to 2020, which is expected to continue

CAPEX: JPY 23.2 trillion^{*1}

R&D: JPY 13.7 trillion^{*2}



Calculated based on the following: USD 1 = JPY 109 (average for 2019)

*1 Guide to the Business of Chemistry 2021 American Chemical Council, August 2021

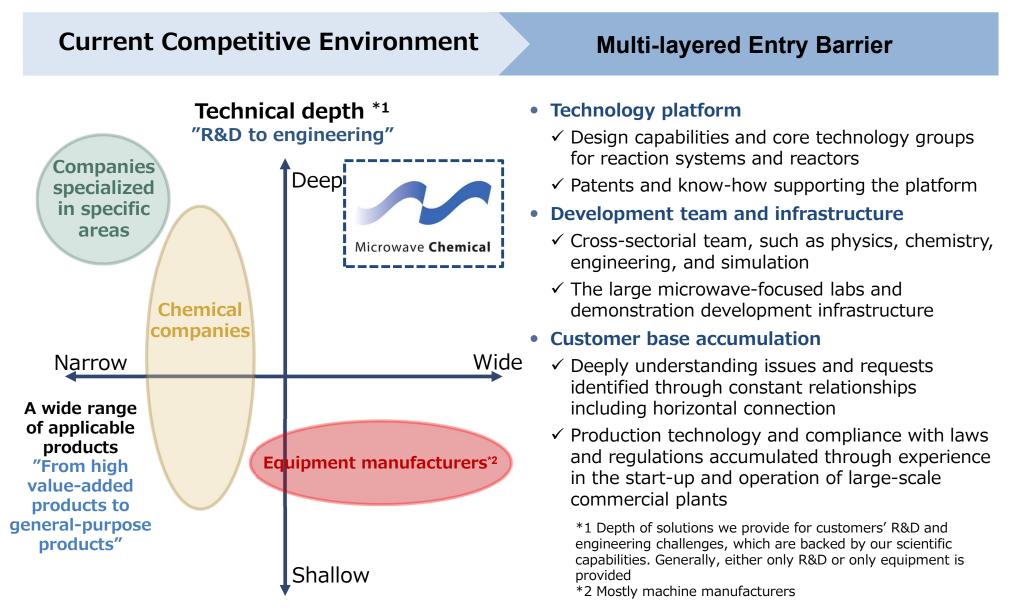
*2 Forecast on global annual chemical industry capital expenditures 2019-2023

*3 Research spending continues on an upward trajectory) <u>https://cen.acs.org/business/investment/Research-spending-continues-upward-trajectory/97/i23</u>

2022 Facts And Figures Of The European Chemical Industry) <u>https://cefic.org/a-pillar-of-the-european-economy/facts-and-figures-of-the-european-chemical-industry/</u>

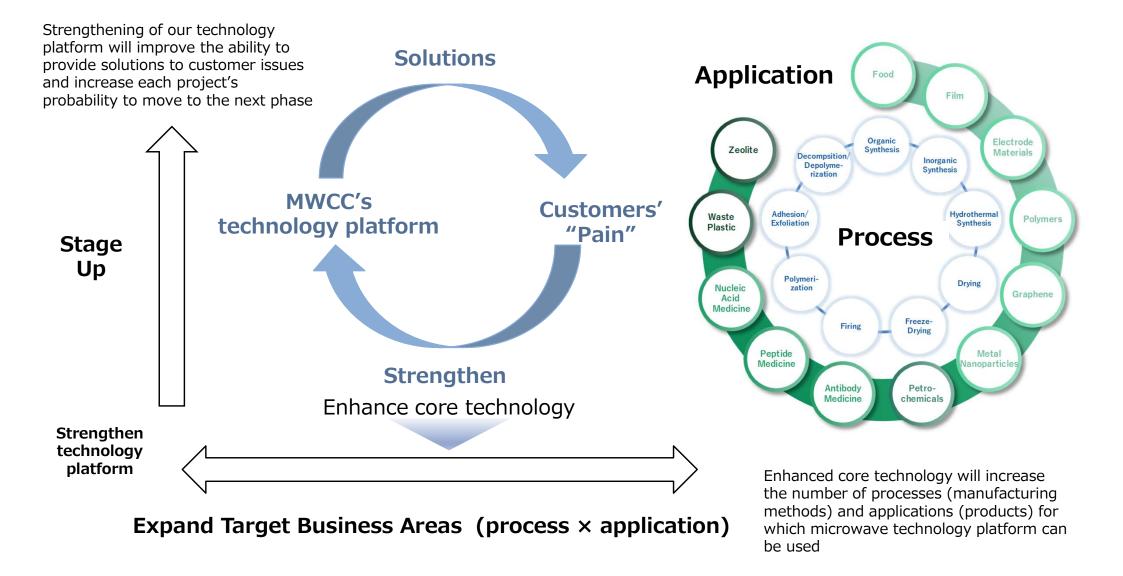


Competitive Landscape



Note: This graph is an image of our own analysis of the positioning of each company in the industry

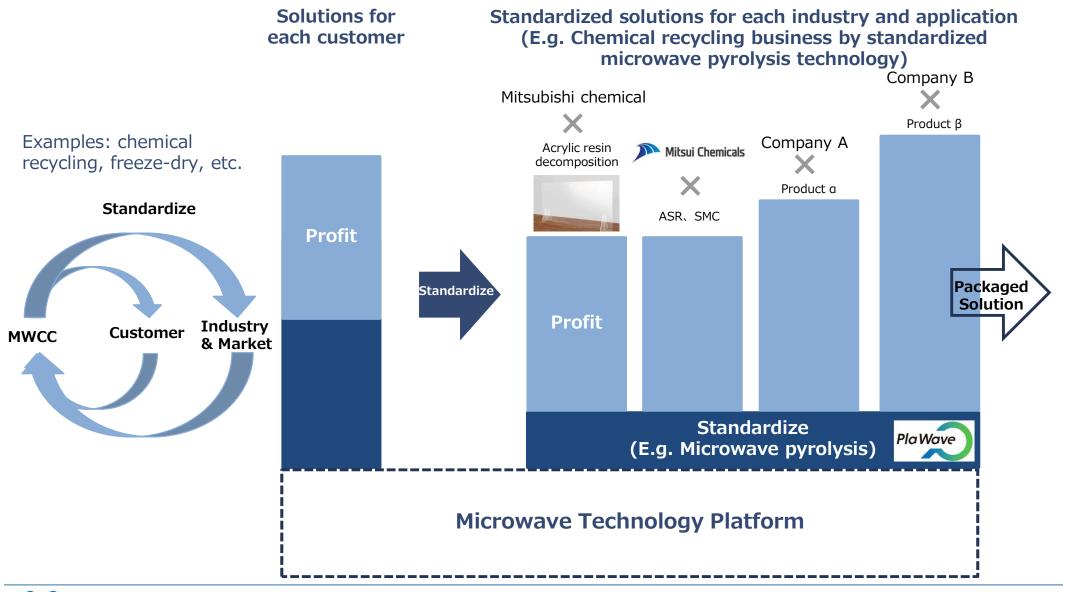
Virtuous Cycle Drives Growth



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Standardization Drives Growth

We scale our business by "standardizing" our technology platform and providing solutions to "pains" which is common to industries and markets. For example, we have conducted chemical recycling business using microwave pyrolysis technology, pharmaceutical-rerated and food-related business using microwave freeze-drying technology.



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